



Q2

Second quarter 2020

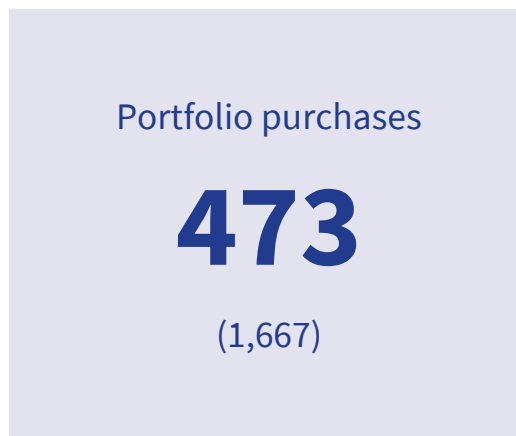
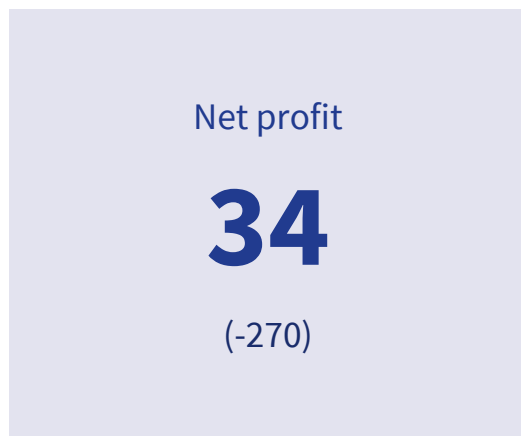
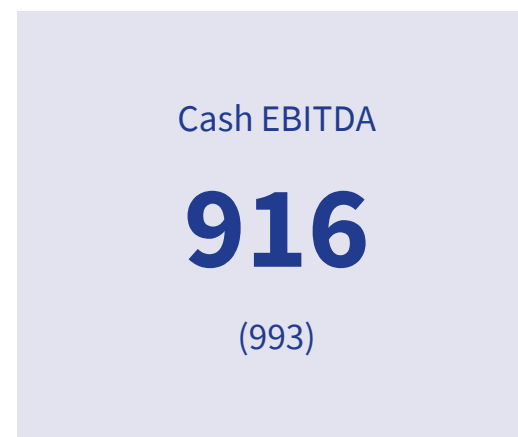
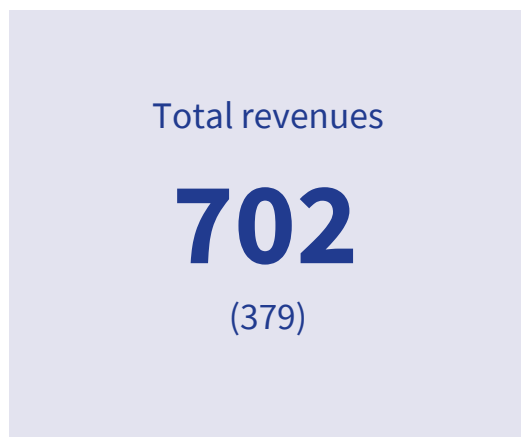
Oslo, 20 August 2020

B2 HOLDING^{AS}



Key figures Q2 2020

NOKm



Comparable numbers for Q2 2019 in brackets

1) Includes the Group's share of gross cash collection for portfolios purchased and held in SPVs and joint ventures

Highlights Q2 2020

Volume

- Portfolio purchases kept low during the second quarter and first half year to further preserve liquidity and monitor the impact of Covid-19
- Portfolios mainly acquired in Northern Europe

Effectiveness & Efficiency

- Unsecured collections moderately impacted by Covid-19, but better than expected
- Recoveries on secured portfolios in line with forecast
- Operating expenses reduced in Q2 in accordance with cost savings targets

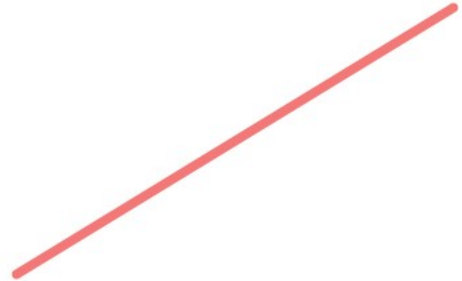
Capital & Funding

- Further bond buy-back from B2H01 maturing in Dec 2020
- In line with original RCF covenants and expects to be in compliance going forward

Operations

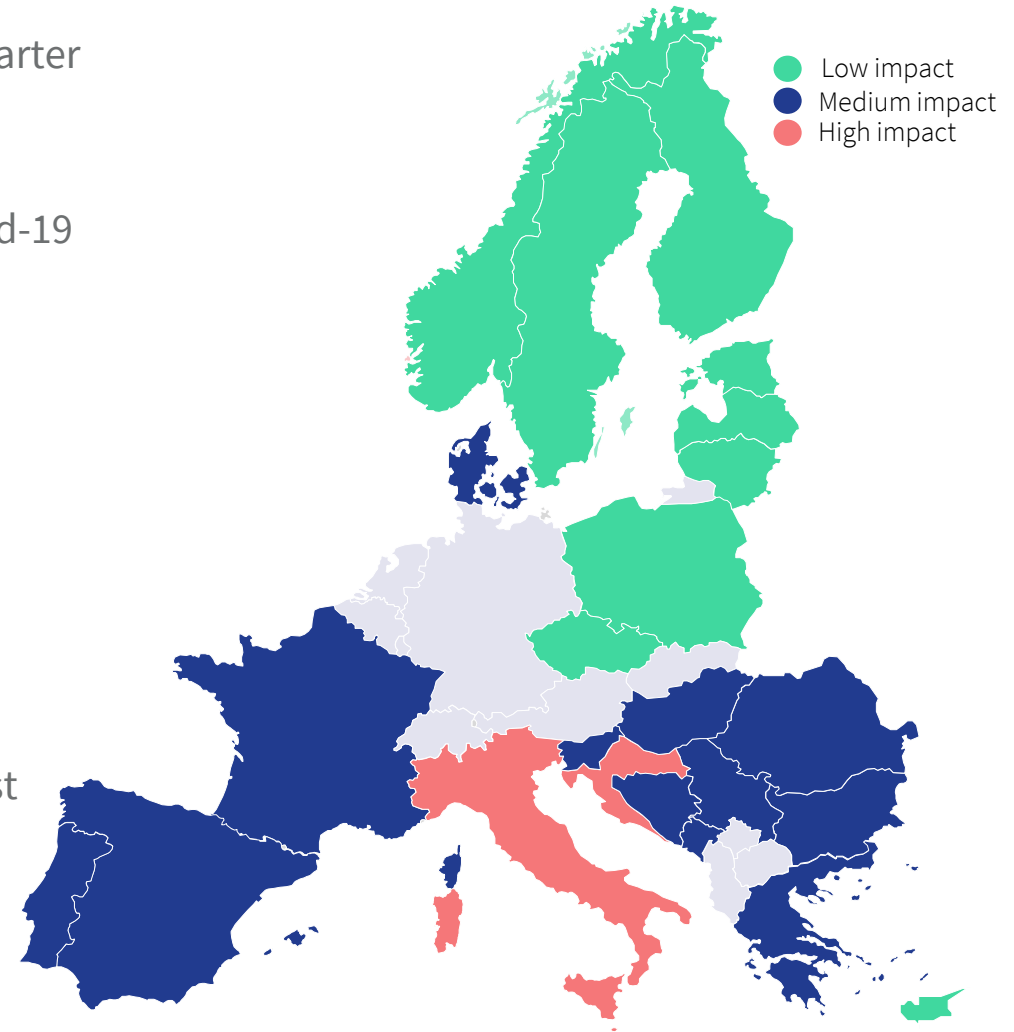
- High level of business activity, while safeguarding the health and safety of employees
- Harald Thorstein elected as Chairman in AGM on 27 May
- André Adolfsen appointed as new CFO, effective from 1 November 2020 at the latest

Business update



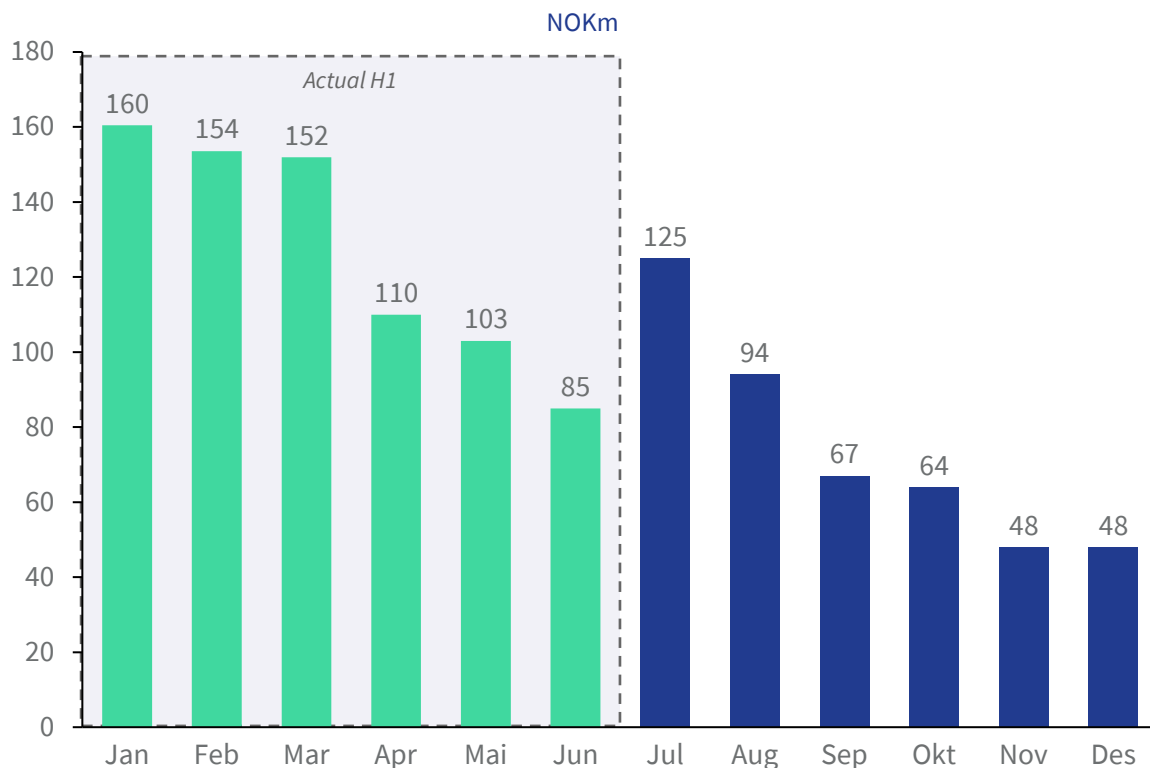
Stable operations and gradually returning to normal activity

- High business activity and stable operations in all markets throughout the quarter resulting in limited impact of Covid-19 on the Group as a whole
- Gradually opening offices and implementing routines to minimize risk of Covid-19 exposure in the workplace
 - Approximately 50 % working remotely as of mid-August
 - Continuously monitoring the pandemic development and ready to adapt to new local recommendations if necessary
- Positive development in collections and recoveries in July
 - Both unsecured collections and secured recoveries ahead of forecast
 - Organisational changes within secured showing positive results
- Legal systems and bailiffs in most markets are fully operating as of mid-August



Status forward flow agreements

Committed Forward Flow contracts 2020



Committed volume of approx. NOK 445m as of Q2 2020

- In second quarter forward flows were reduced by approximately 40 % compared with the initially planned purchases
- Forward flow agreements renegotiated or terminated
- Focus on amicable solutions to maintain the business relationship
- Aim to resume volumes when visibility improves

Strengthened liquidity position

Liquidity reserve

3.0

NOK bn

- Good liquidity as of Q2, including treasury bonds of EUR 112.5 million
- Portfolio purchases reduced with 72 % compared with Q2 2019
- Modified covenant structure to provide additional headroom, valid until end of Q1 2021

Equity ratio¹⁾

25.7

%

- Improved equity ratio and in line with original RCF covenants

¹⁾ Total Equity over Total Assets excluding book value of IFRS 16 right-of-use assets.

Preparing for life after Covid-19

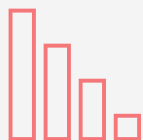
Data and analytics



“Project Foresight” launched; transforming all business processes using data and analytics

- The project is a part of a 3-year transformation program launched in 2019, targeting to deliver tangible financial results and build a visible competitive advantage

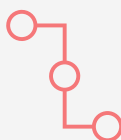
Cost reductions



Cost saving program in line with targets as of Q2

- Approx. monthly cost savings of NOK 20 million from April 2020
- Y-o-Y savings delivered by a combination of cost and efficiency measures undertaken in 2019, measures planned in 2020 and new initiatives introduced as a result of the Covid-19 situation

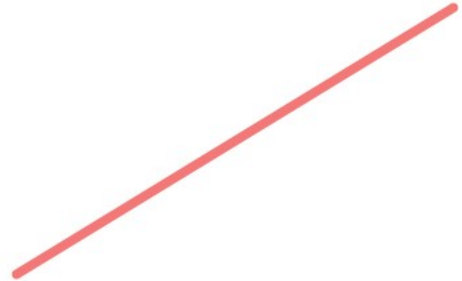
JVs and third party servicing



Focus on revenues from third party servicing going forward

- In Q2 the Group has increased two existing servicing agreements in Greek portfolios from EUR 1.4bn of asset under management (AuM) to EUR 5.5bn
- Temporary slowdown in developing new JVs due to Covid-19

Financial performance



Second quarter 2020 summary

Financial summary

NOKm	2020 Q2	2019 Q2	% Change	2020 6 months	2019 6 months	% Change	2019 Full year
Total revenues	702	379	85 %	1,477	1,174	26 %	2,874
Operating profit/(loss)	245	-69	-	500	281	78 %	959
Profit/(loss) after tax	34	-270	-	58	-164	-	107
Cash revenue	1,331	1,414	-6 %	2,779	2,797	-1 %	5,763
Cash EBITDA	916	993	-8 %	1,882	1,957	-4 %	3,982
Cash margin	69 %	70 %	-1 pp	68 %	70 %	-2 pp	69 %
Cost to collect %	21.7 %	21.6 %	0.2 pp	22.3 %	21.8 %	0.5 pp	22.5 %
<i>Basic earnings per share, NOK</i>	0.08	-0.66	-	0.14	-0.40	-	0.26
Return on equity	7.7 %	3.9 %	3.8 pp	7.7 %	3.9 %	3.8 pp	2.5 %
Gross cash collection from purchased loan portfolios ¹⁾	1,277	1,328	-4 %	2,709	2,607	4 %	5,425
Portfolio purchases ²⁾	473	1,667	-72 %	964	2,237	-57 %	4,034

- Net credit loss of NOK 155m in Q2
 - Primarily explained by Covid-19 related delays in collections during Q2 as well as further delayed collections forecast for the second half of 2020

- Return on equity is calculated based on rolling 12-months profit/(loss)
 - See definition on p. 29

1) Includes the Group's share of gross cash collection for portfolios purchased and held in SPVs and joint ventures

2) Including the Group's share of portfolios purchased in SPVs and joint ventures

Operating expenses reduced in accordance with cost saving targets

- In line with cost saving programme launched in Q1
- Cost savings of NOK 85 million (17 %) delivered in Q2
- Savings in Q2 resulted from:
 - Lower activity reducing external cost of services
 - Reduced personnel costs; temporary employees released and government subsidy programmes
 - Other savings due to fewer transactions, less travel, reduced marketing activities, lower office costs, etc.

Cost savings second quarter, FX adjusted

NOKm



Balance sheet

NOKm	2020 30 Jun	2019 30 Jun	% change
Deferred tax asset	215	108	98 %
Goodwill	845	769	10 %
Tangible and intangible assets	364	371	-2 %
Investments in associated companies and joint ventures	372	637	-42 %
Purchased loan portfolios	14,280	12,986	10 %
Participation loan/notes	546	569	-4 %
Other long-term financial assets	310	355	-13 %
Total non-current assets	16,932	15,796	7 %
Other short-term assets	270	307	-12 %
Collateral assets	512	171	200 %
Cash & short-term deposits	445	541	-18 %
Total current assets	1,227	1,019	20 %
Total assets	18,159	16,815	8 %
Total equity	4,628	3,942	17 %
Deferred tax liabilities	178	167	6 %
Long-term interest-bearing loans and borrowings	11,771	11,725	0 %
Other long-term liabilities	137	144	-5 %
Total non-current liabilities	12,086	12,037	0 %
Short-term interest-bearing loans and borrowings	767	-	
Bank overdraft	81	176	-54 %
Other current liabilities (incl. Payable income tax & accounts payable)	597	660	-10 %
Total current liabilities	1,445	836	73 %
Total equity and liabilities	18,159	16,815	8 %

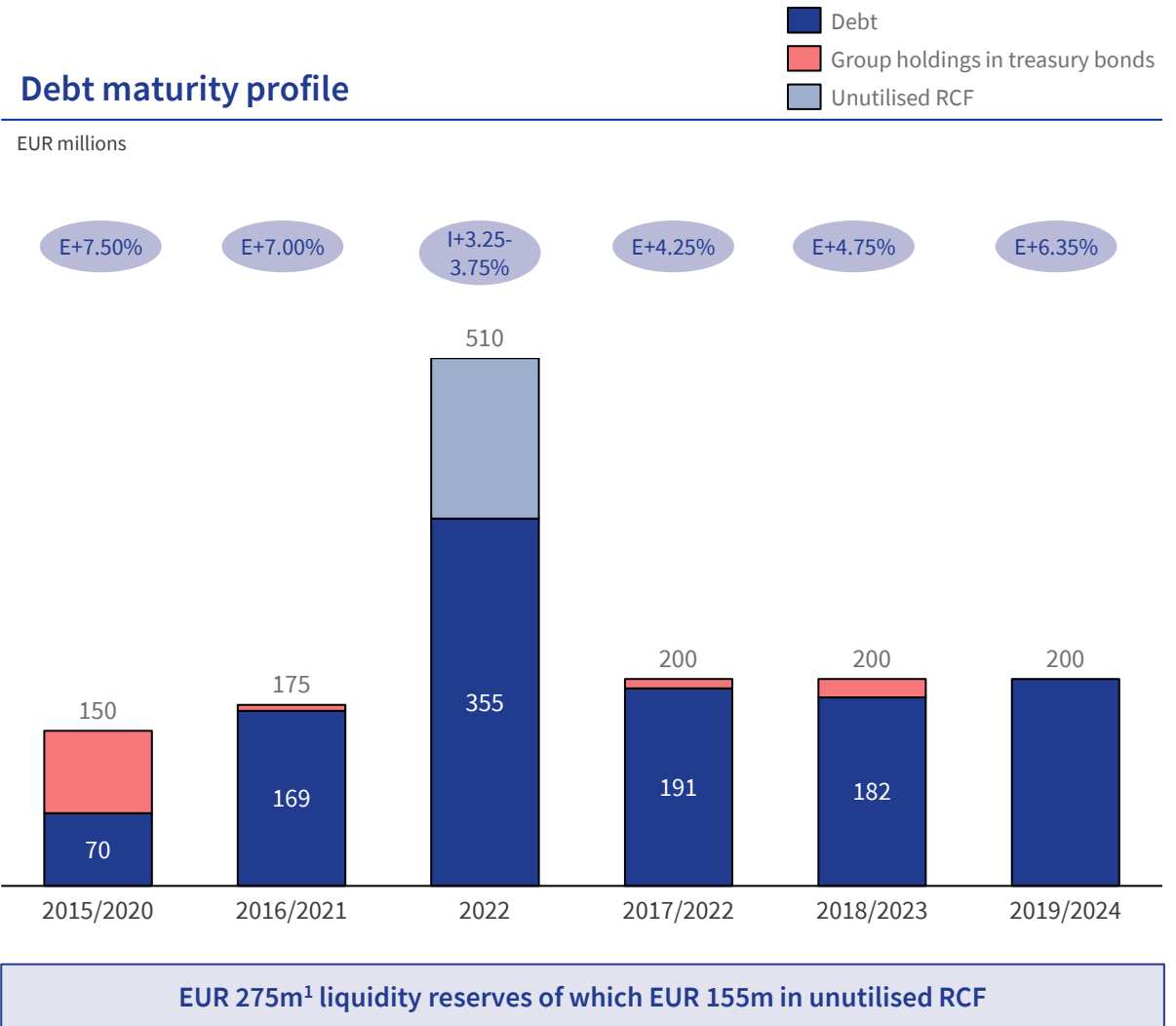
- Tangible equity ratio of 21.1 %¹⁾
- NOK 902 million of assets in portfolio co-investment structures
 - 5.9 % of total portfolio assets (which is reflected in ERC)

¹⁾ Tangible equity over tangible assets (of which both sides are adjusted for goodwill and intangible assets)

Capital structure

Funding

- Funding structure with sound leverage levels
- Public rating (Corporate Family Rating)
 - S&P: B+
 - Moody's: Ba3
- Repurchased EUR 63.4m of outstanding bonds in Q2
 - The repurchases were made in B2H01 at par
 - Reduces interest expenses going forward
 - The Group holds EUR 112.5m in treasury bonds at end of quarter



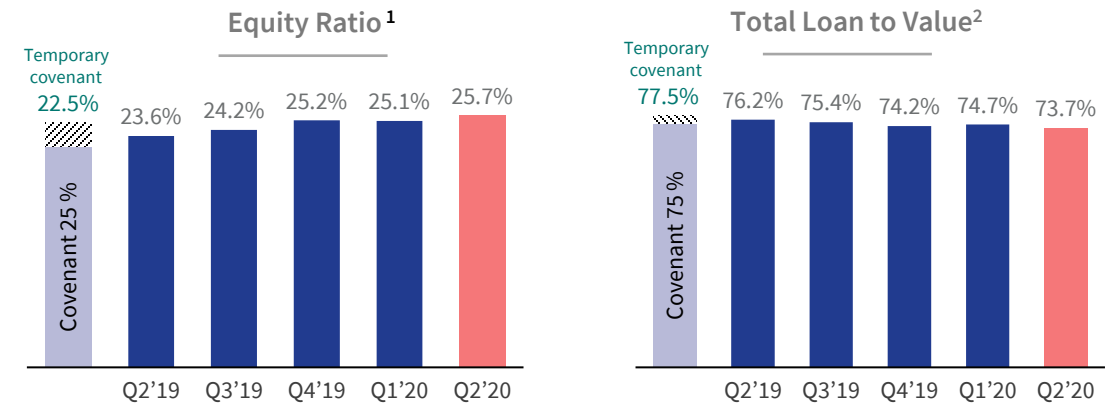
1) Calculated as EUR 122m undrawn existing RCF plus EUR 33m undrawn overdraft plus EUR 41m cash on balance sheet less NOK 200m (EUR 18m) in cash reserves less deferred payment for portfolio purchases of EUR 7m plus fair value of Treasury Bonds of EUR 105m.

Capital structure

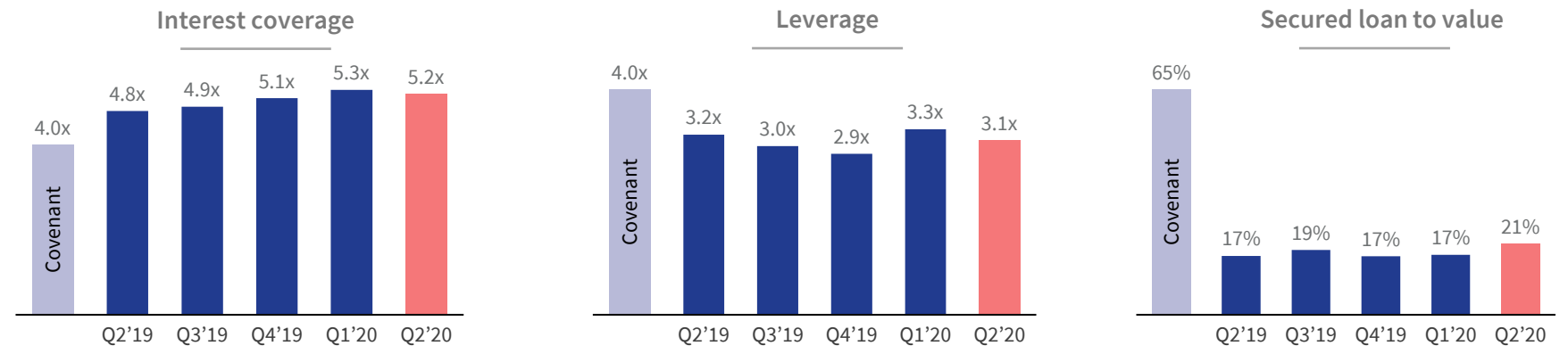
Covenants

- In line with original RCF covenants and expect compliance going forward
- To further secure headroom to covenants due to Covid-19, the Group has received a waiver from the bank consortium until end of Q1 2021
 - Equity ratio covenant is decreased from 25% to 22.5%
 - Total Loan to Value covenant is increased from 75% to 77.5%

RCF covenants



Bond Loan covenants



1) Total Equity over Total Assets excluding book value of IFRS 16 right-of-use assets.

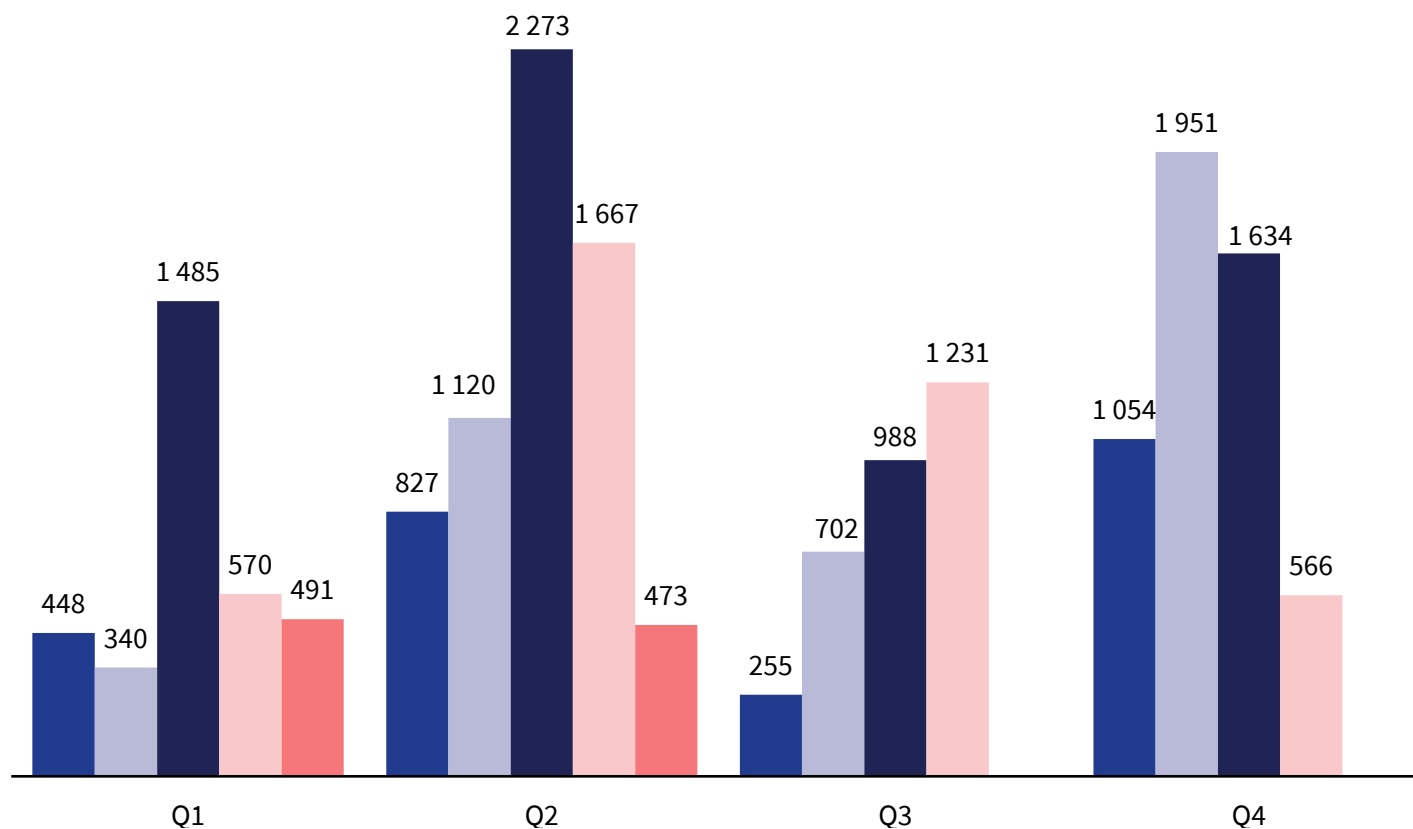
2) Net Debt adj. for Vendor Loan, Earn Out and FX Hedge MTM over Assets (Portfolio, JV, loan receivables, REO and goodwill)

Continued modest portfolio purchase in second quarter

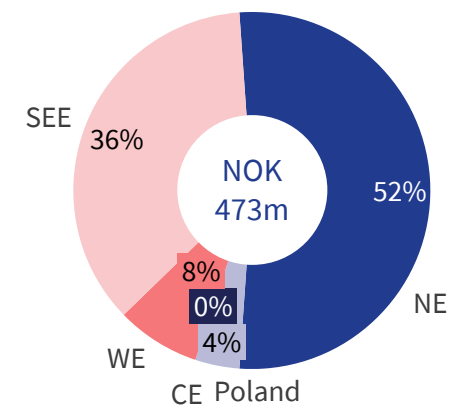
Portfolio purchase volumes¹⁾

2016 2017 2018 2019 2020

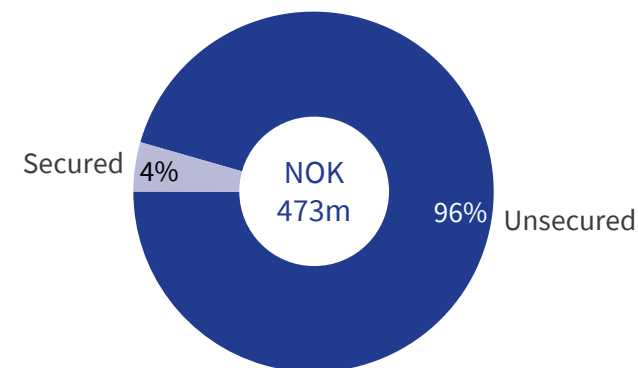
NOKm



Geographical distribution



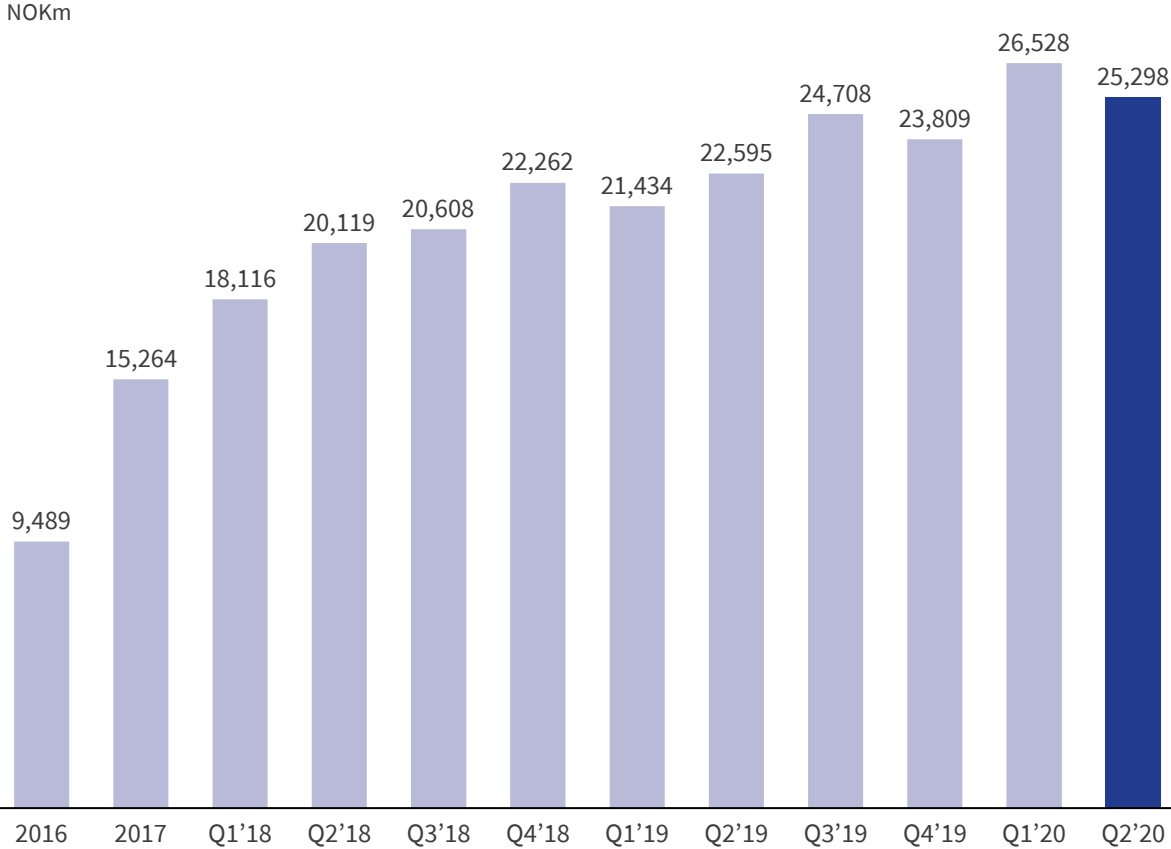
Asset class distribution



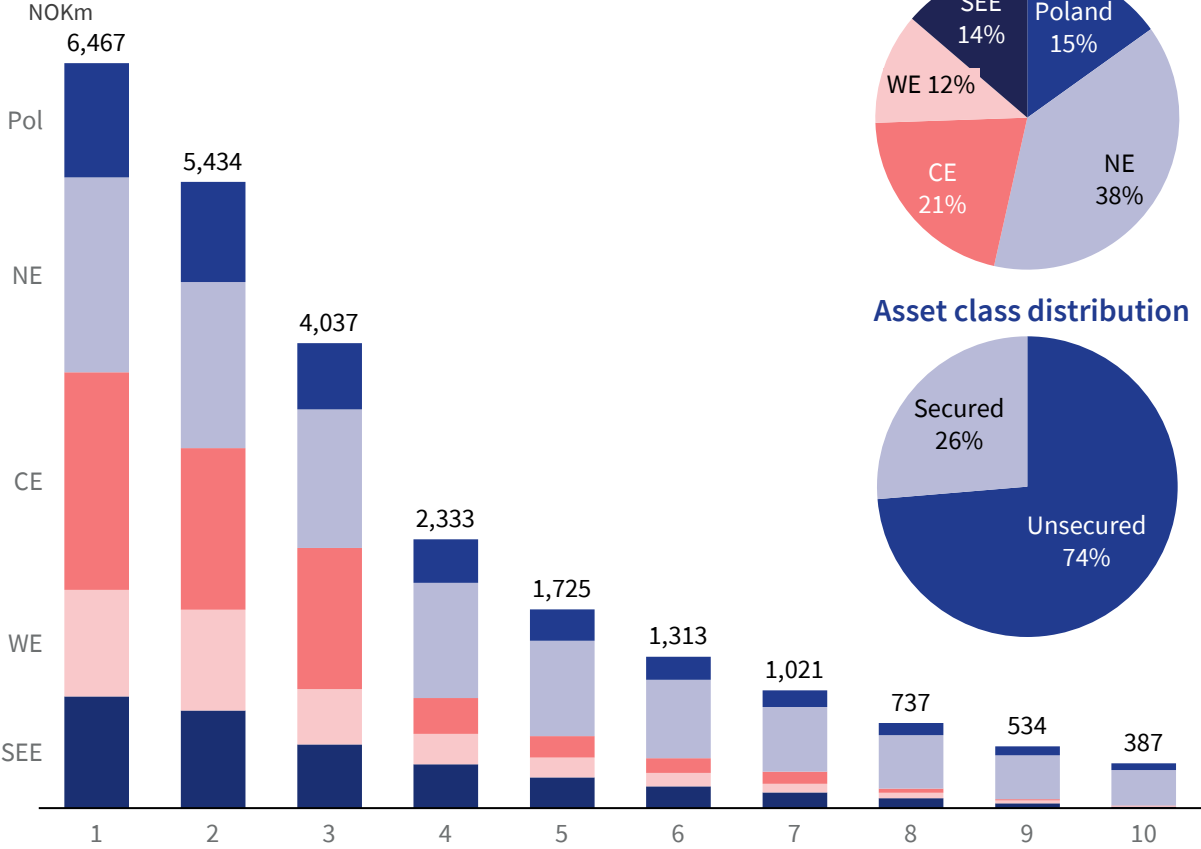
1) Including the Group's participation notes issued to joint venture for portfolio purchases in 2019.

ERC development

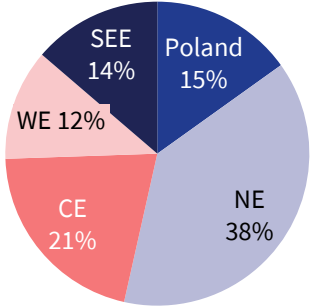
Development in total gross ERC¹⁾



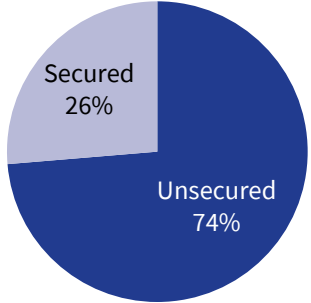
Forward 120m ERC profile by year¹⁾



Geographical distribution

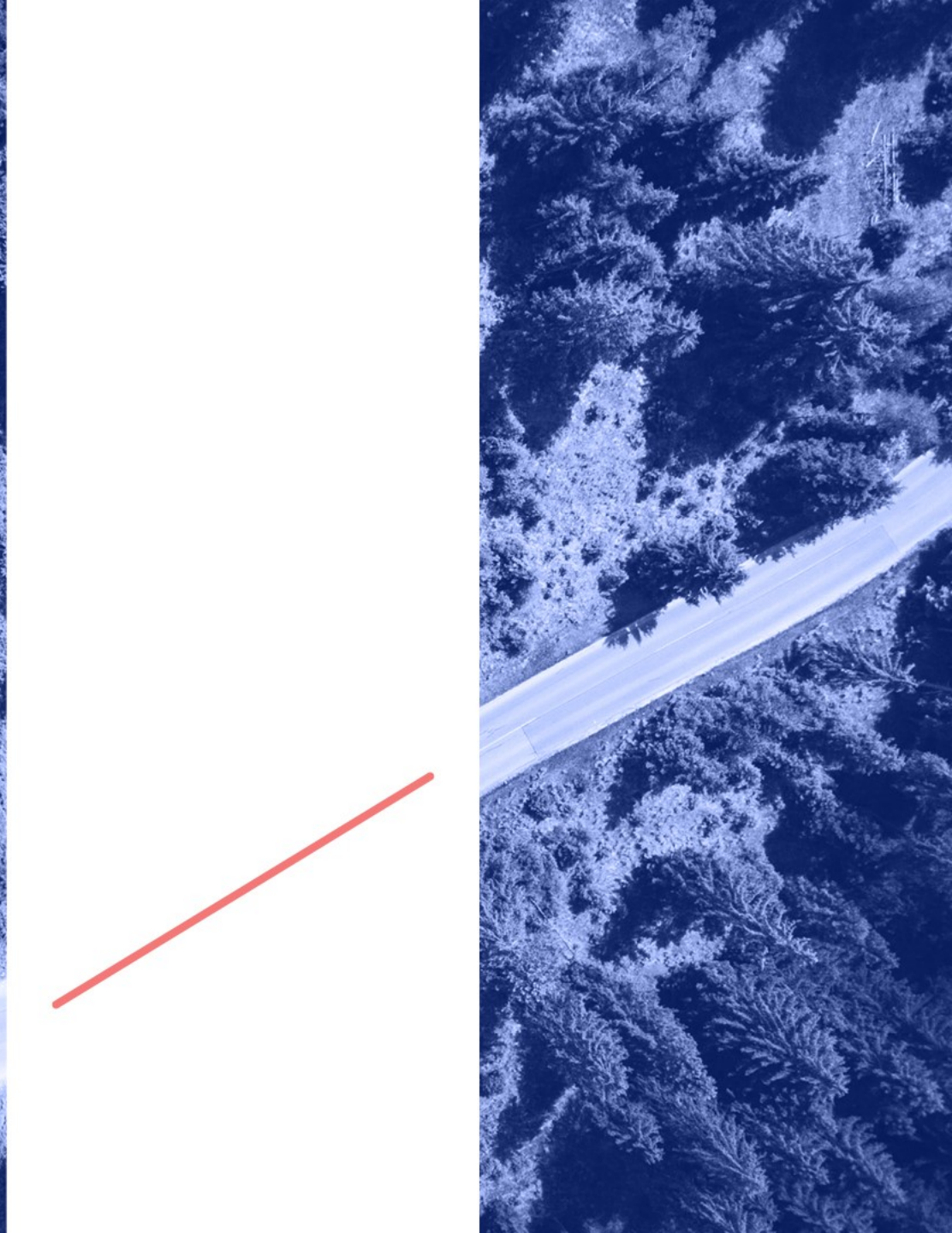


Asset class distribution



1) Including the Group's share of portfolios acquired and held in joint ventures.
 Disclaimer: B2Holding ASA emphasizes that every assessment of future conditions necessarily involves an element of uncertainty.

Summary



Summary



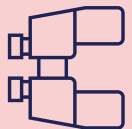
High activity level despite a majority of the organisation working from home



Collections and recoveries exceeded expectations in stress test scenarios following the outbreak of Covid-19, and cost reductions in accordance with plan



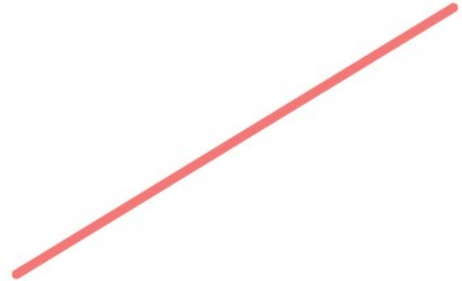
Good support from our banks with waiver giving additional headroom to covenants until end of Q1 2021



Still observe low market activity but expect a positive market development post Covid-19 with increasing NPL volumes

Q&A

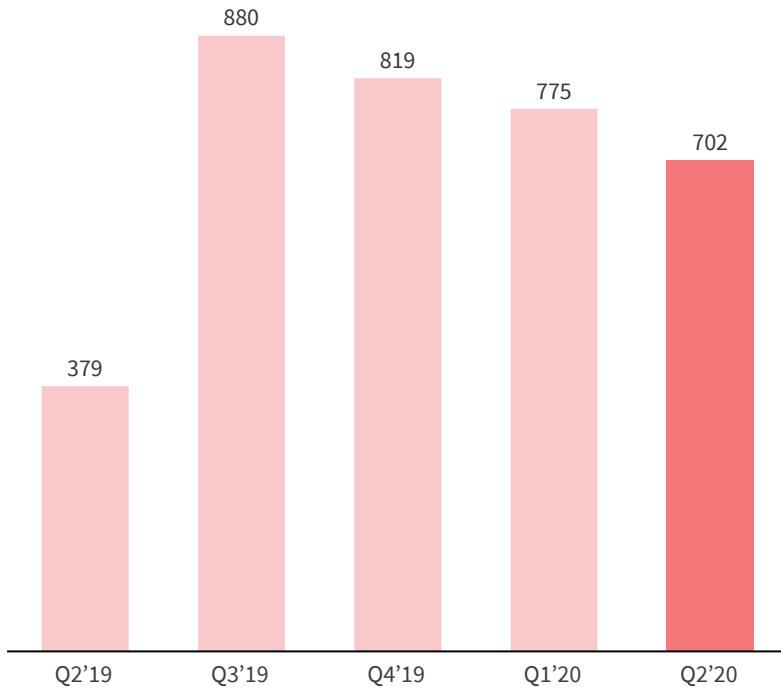
B2 HOLDING[®]



Quarterly financial performance

Total revenues

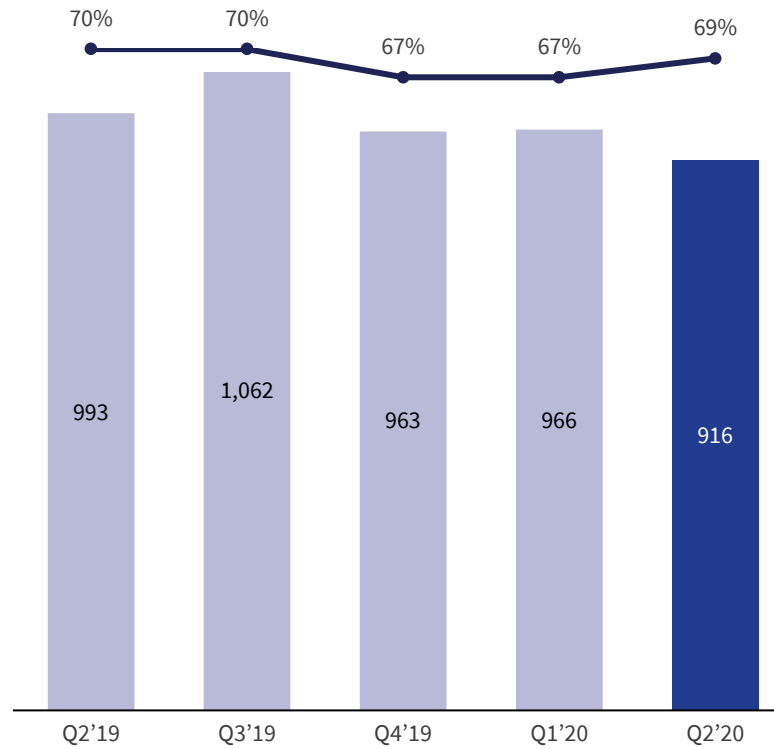
NOKm



Cash EBITDA

NOKm

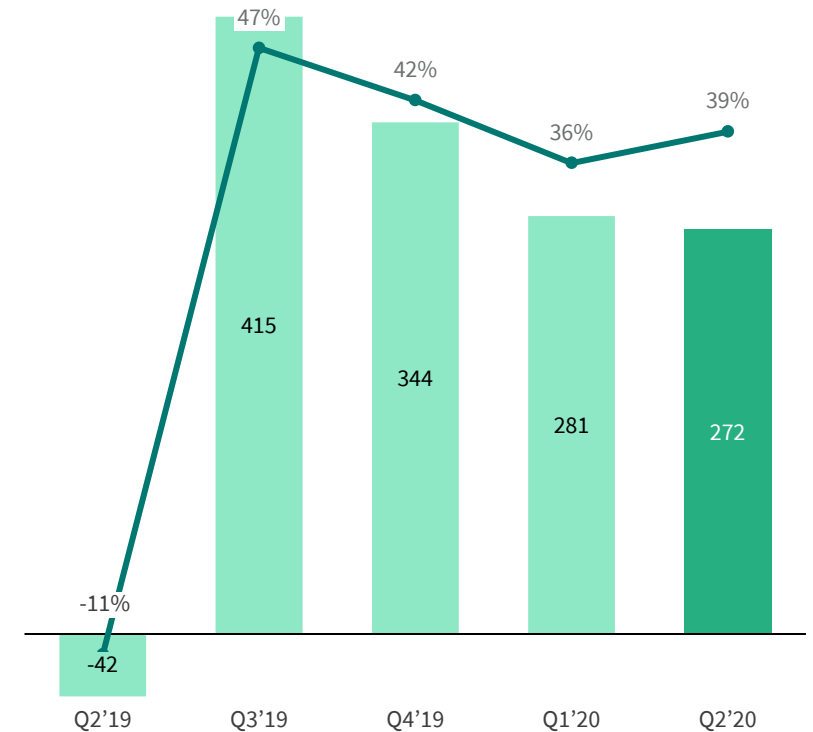
■ Cash EBITDA ● Cash EBITDA margin



EBITDA

NOKm

■ EBITDA ● EBITDA margin



Quarterly financial performance

NOKm	2018 Q3	2018 Q4	2019 Q1	2019 Q2	2019 Q3	2019 Q4	2020 Q1	2020 Q2
Total revenues	746	753	795	379	880	819	775	702
Operating profit/(loss)	370	326	350	-69	387	291	255	245
Profit/(loss) after tax	159	156	106	-270	181	90	24	34
Cash revenue	1,141	1,242	1,383	1,414	1,527	1,439	1,448	1,331
Cash EBITDA	778	833	964	993	1,062	963	966	916
Cash margin	68 %	67 %	70 %	70 %	70 %	67 %	67 %	69 %
Cost to collect %	24.6 %	24.5 %	22.0 %	21.6 %	22.4 %	24.0 %	22.9 %	21.7 %
Basic earnings per share, NOK	0.39	0.38	0.26	-0.66	0.44	0.22	0.06	0.08
Gross cash collection from purchased loan portfolios ¹⁾	1,022	1,169	1,248	1,274	1,386	1,295	1,315	1,277
Portfolio purchases ²⁾	988	1,634	570	1,042	1,231	566	491	473
Leverage ratio	3.48	3.53	3.05	3.18	3.03	2.86	3.26	3.12

1) Quarterly Gross cash collection in 2020 includes the Group's share of gross cash collection for portfolios purchased and held in SPVs and joint ventures 2) Including the Group's share of portfolios purchased in SPVs and joint ventures

Diversified portfolio

UNSECURED	Year												Total
	1	2	3	4	5	6	7	8	9	10	120m ERC		ERC
Pol	920	734	511	370	269	198	144	105	77	58	3,386		3,531
NE	1,681	1,435	1,198	995	826	678	557	460	379	307	8,516		9,662
CE	348	323	271	215	164	120	71	35	10	3	1,560		1,562
WE	237	227	177	145	112	83	60	35	18	4	1,097		1,099
SEE	673	593	457	351	259	187	134	83	39	9	2,785		2,785
Sum	3,859	3,312	2,615	2,076	1,630	1,267	966	718	522	381	17,344		18,639

SECURED	Year												Total
	1	2	3	4	5	6	7	8	9	10	120m ERC		ERC
Poland	74	133	65	10	4	1	1	1	1	1	291		292
NE	10	8	6	5	4	3	3	2	2	2	46		54
CE	1,540	1,079	953	93	20	8	34	2	1	2	3,732		3,737
WE	689	648	304	120	62	32	16	12	7	2	1,893		1,893
SEE	297	254	94	28	5	2	2	2	0	-	684		684
Sum	2,609	2,122	1,422	257	96	46	55	19	12	6	6,644		6,659

Total	6,467	5,434	4,037	2,333	1,725	1,313	1,021	737	534	387	23,989		25,298
--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	------------	------------	------------	---------------	--	---------------

ERC including the Group's share of portfolios acquired and held in joint ventures.

Disclaimer: B2Holding ASA emphasizes that every assessment of future conditions necessarily involves an element of uncertainty.

Northern Europe (NE)

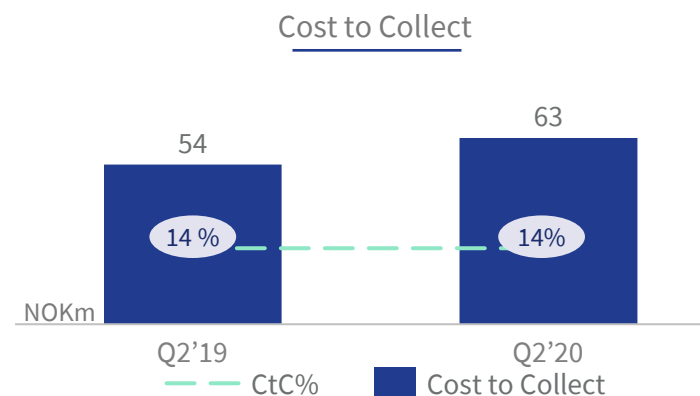
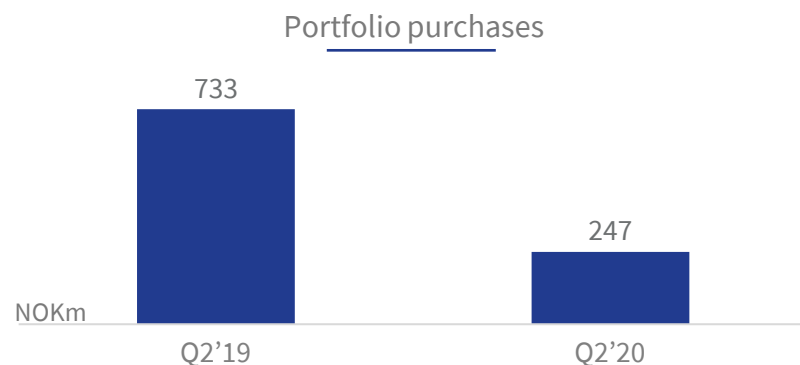
Norway, Sweden, Denmark,
Finland, Estonia, Latvia and Lithuania



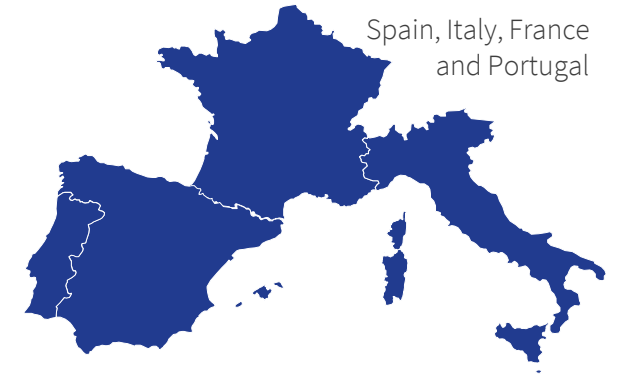
NOKm	2020 Q2	2019 Q2	Change (%)
Total revenues	243	253	-4 %
EBIT	136	162	-16 %
Profit margin (%)	56 %	64 %	-8 ppt
ERC	9,716	7,922	23 %

Highlights & KPIs

- Portfolio purchase volume of NOK 247m in the quarter
- Gross cash collection of NOK 439m in Q2
- Cash EBITDA was NOK 393m, up 23% from NOK 319m in Q2 2019



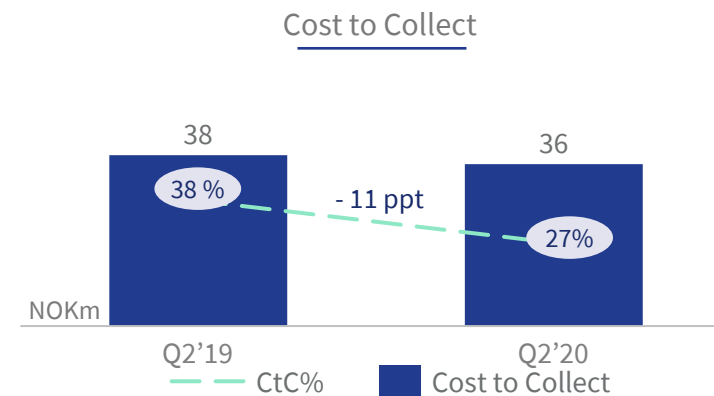
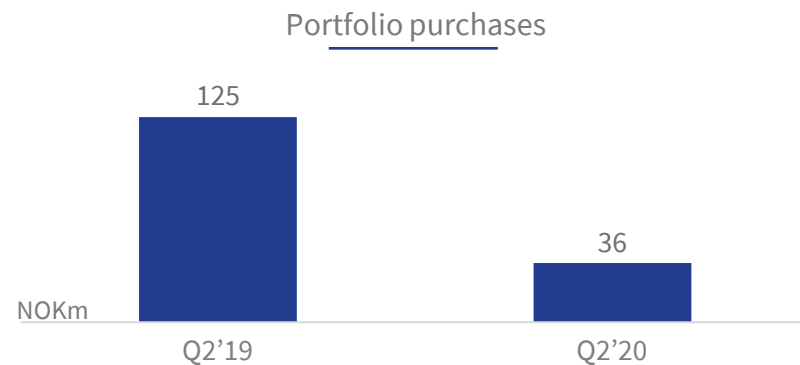
Western Europe (WE)



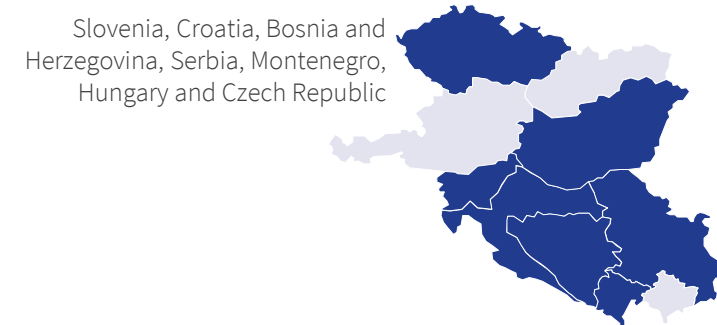
NOKm	2020 Q2	2019 Q2	Change (%)
Total revenues	105	245	-57 %
EBIT	16	155	-90 %
Profit margin (%)	15 %	63 %	-48 ppt
ERC	2,992	2,763	8 %

Highlights & KPIs

- Portfolio purchases of NOK 36m in the quarter
- Gross cash collection in Q2 of NOK 131m
- Cash EBITDA was NOK 94m, up 42 % from Q2 2019



Central Europe (CE)



NOKm	2020 Q2	2019 Q2	Change (%)
Total revenues	135	-294	-
EBIT	82	-360	-
Profit margin (%)	61 %	-	-
ERC	5,299	5,165	3 %

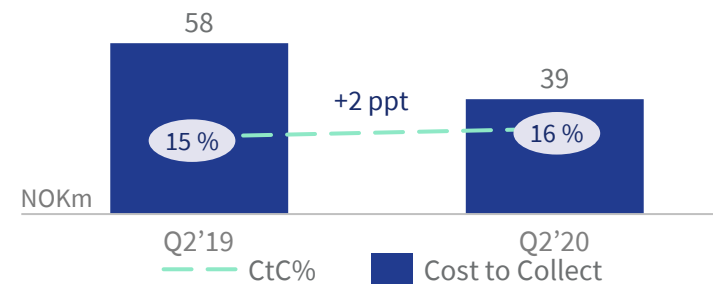
Highlights & KPIs

- No portfolio purchases in the quarter
- Gross cash collection in Q2 of NOK 233m
- Cash EBITDA was NOK 204m, down 40 % from Q2 2019

Portfolio purchases



Cost to Collect



South East Europe (SEE)

Romania, Bulgaria,
Greece and Cyprus



NOKm	2020 Q2	2019 Q2	Change (%)
Total revenues	60	-3	-
EBIT	-7	-73	-
Profit margin (%)	-11 %	-	-
ERC	3,469	3,235	7 %

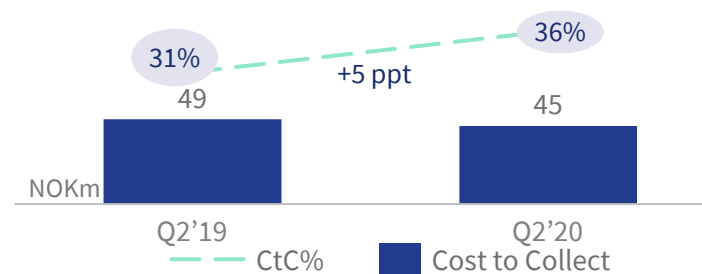
Highlights & KPIs

- Portfolio purchases of NOK 171m in the quarter
- Gross cash collection in Q2 of NOK 118m
- Cash EBITDA was NOK 70m, down 41 % from Q2 2019

Portfolio purchases



Cost to Collect



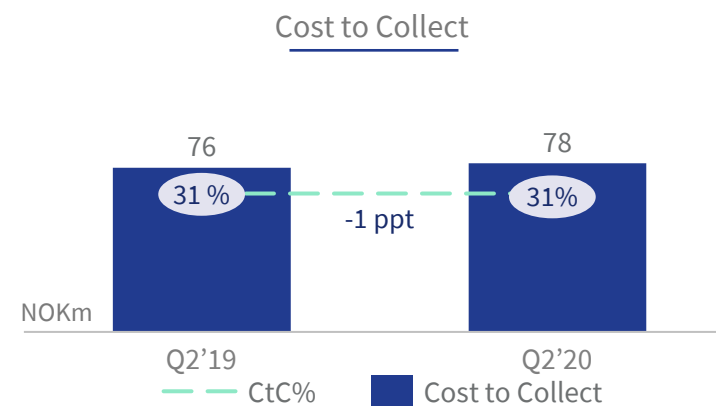
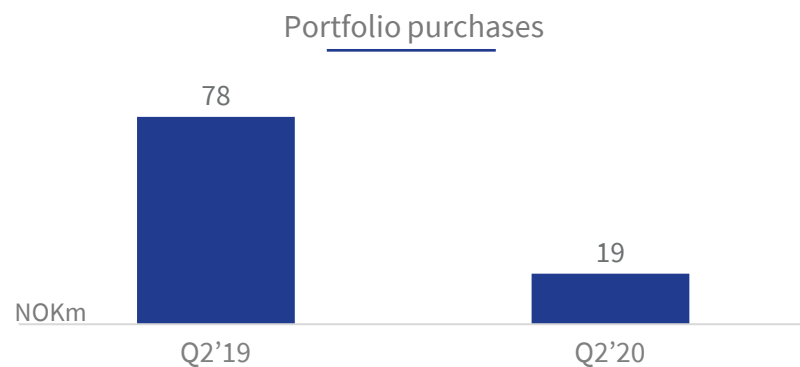
Poland



NOKm	2020 Q2	2019 Q2	Change (%)
Total revenues	159	178	-11 %
EBIT	57	73	-22 %
Profit margin (%)	36 %	41 %	-5 ppt
ERC	3,823	3,510	9 %

Highlights & KPIs

- Portfolio purchases of NOK 19m in the quarter
- Gross cash collection in Q2 of NOK 253m
- Cash EBITDA was NOK 192m, up 11 % from Q2 2019



20 largest shareholders

#	Shareholder	No of shares	Percentage
1	PRIORITET GROUP AB	52 913 000	12.91 %
2	RASMUSSENGRUPPEN AS ¹⁾	51 873 266	12.65 %
3	VALSET INVEST AS	25 000 000	6.10 %
4	STENSHAGEN INVEST AS	18 893 376	4.61 %
5	K11 INVESTOR AS	9 766 680	2.38 %
6	BRYN INVEST AS	8 676 690	2.12 %
7	RUNE BENTSEN AS	8 191 680	2.00 %
8	VPF DNB AM NORSKE AKSJER	7 569 123	1.85 %
9	STOREBRAND NORGE I VERDIPAPIRFOND	7 419 771	1.81 %
10	DNB MARKETS AKSJEHANDEL/-ANALYSE	7 049 153	1.72 %
11	VERDIPAPIRFONDET DNB NORGE	6 439 892	1.57 %
12	VERDIPAPIRFONDET ALFRED BERG NORGE	6 175 885	1.51 %
13	VERDIPAPIRFONDET PARETO INVESTMENT	5 928 000	1.45 %
14	GREENWAY AS	5 802 368	1.42 %
15	STATE STREET BANK AND TRUST COMP	5 501 613	1.34 %
16	ARCTIC FUNDS PLC	5 438 735	1.33 %
17	VERDIPAPIRFONDET ALFRED BERG AKTIV	4 939 465	1.20 %
18	ARCTIC FUNDS PLC	4 575 734	1.12 %
19	LIN AS	3 501 898	0.85 %
20	KLP AKSJENORGE INDEKS	3 247 439	0.79 %
	OTHER	161 028 830	39.28 %
	Total	409 932 598	100 %

Updated per 17 August 2020

1) Total shareholdings of Rasmussengruppen AS includes shareholdings of its fully owned subsidiaries Portia AS, Cressida AS and Viola AS

Definitions

■ 120-month ERC

Estimated remaining collection, which expresses the gross cash collection in face value expected to be collected in the future over a 120-month period from the purchased portfolios owned at the reporting date. The 120-month ERC is a common measure in the debt purchasing industry; however it may be calculated differently by other companies and may not be comparable. These projections have been prepared for illustrative purposes only and may differ from the forecast we use to calculate the carrying value of our portfolio purchases as recognized in the Audited Financial Statements. We can provide no assurance that we will achieve such collections within the specified time period, or at all.

■ Actualisation

Actualisation is the difference between actual and forecasted collections for purchased loan portfolios for the reporting period.

■ Administration & management costs

Administration and management cost include Head Office and other Group costs such as Investment Office.

■ Amortisation

Amortisation is the reduction in the current value of the purchased loan portfolios during the period, which is attributable to collection taking place as planned.

■ Available investment capacity/Liquidity reserve

Cash and short-term deposit (less NOK 200 million to cover working capital) plus unutilised bank overdraft, plus unutilised multi-currency revolving credit facility, plus fair value of treasury bonds and less short-term vendor loans. Cash flow from future operations is not included in the number.

■ Cash EBITDA

Cash EBITDA consists of EBIT added back depreciation and amortisation of tangible and intangible assets and added back amortisation and revaluation of purchased loan portfolios. Cash EBITDA is a measure of actual performance from the collection business (cash business) and other business areas.

■ Cash EBITDA margin (cash margin)

Consists of cash EBITDA expressed as a percentage of cash revenue.

■ Cash revenue

Cash revenue consists of “Total revenues” added back amortisation and revaluation of purchased loan portfolios. Cash revenue is a measure of actual revenues (cash business) from the collection business and other business areas. Cash revenue is an alternative performance measure used by the Company in order to reflect the performance of its purchased loan portfolios and external collection and consumer lending businesses. Cash revenue is an alternative performance measure frequently used by securities analysts, investors and other interested parties in the evaluation of companies in the debt collection industry.

■ Cost to collect

All external and internal operating costs related to the Group’s collection business.

■ EBITDA

Operating profit before depreciation and amortisation (EBITDA) consists of operating profit (EBIT) adding back depreciation and amortisation of tangible and intangible assets.

■ EBITDA margin

EBITDA over total operating revenues.

■ ERC

Estimated remaining collection (ERC) expresses the gross cash collection in nominal values expected to be collected in the future from the purchased loan portfolios owned at the reporting date and the Group’s share of gross cash collection on portfolios purchased and held in joint ventures. ERC includes ERR. The Total ERC is a common measure in the debt purchasing industry; however it may be calculated differently by other companies and may not be comparable.

■ ERR

Estimated remaining recoveries (ERR) expresses the gross cash collection in nominal values expected to be recovered in the future from the purchased secured loan portfolios owned at the reporting date and the Group’s share of gross cash collection on secured portfolio purchased and held in joint ventures.

■ Forward flow agreements

Forward flow agreements are agreements where the Group agrees with the portfolio provider that it will, over some period in fixed intervals, transfer its non-performing loans of a certain characteristics to the Group.

Definitions (cont'd)

■ **Gross cash collection**

Gross cash collection is the actual cash collected and assets recovered from purchased portfolios before costs related to collect the cash received.

■ **Interest income from purchased portfolios**

Interest income from purchased loan portfolios is the calculated amortised cost interest revenue from the purchased loan portfolios using the credit-adjusted effective interest rates set at initial acquisition.

■ **Interest Coverage**

The ratio of Cash EBITDA divided by net interest expenses.

■ **Leverage ratio**

Net Interest-bearing debt over Cash EBITDA calculated for the last 12 months.

■ **Net debt**

Net debt consist of nominal value of interest-bearing loans and borrowings plus utilised bank overdraft less cash and short-term deposits.

■ **Net credit gain/(loss) from purchased loan portfolios**

The Group's exposure to credit risk from the purchased loan portfolios is related to actual gross cash collection deviating from collection estimates and from changes in future cash collection estimates. The Group regularly evaluates the current collection estimates at the individual portfolio level and the estimate is adjusted if collection is determined to deviate from current estimate over time. The adjusted collection estimate is discounted by the initial rate of return at acquisition of the portfolio. Changes from current estimate adjust the book value of the portfolio and are included in the profit and loss statement in the line item "Net credit gain/(loss) from purchased loan portfolios". Cash collection above collection estimates and upward adjustments of future collection estimates increase revenue. Cash collection below collection estimates and downward adjustments of future collection estimates decrease revenue. Net credit gain/(loss) equals net actualisation/revaluation.

■ **Operating cash flow per share**

Operating cash flow per share is operating cash flow from consolidated statement of cash flows divided on the weighted average number of shares outstanding in the reporting period. Operating cash flow per share is a measure on actual cash earned from operating business per share.

■ **Other revenues**

Other revenues includes revenue from external collection, interest on loan receivables as well as subscription income for credit information, telemarketing and other services which is recognised proportionately over the term of the underlying service contract which is usually one year.

■ **Participation loan/notes**

Participation loan/notes consist of investment agreements with co-investors for the purchase of loan portfolios through SPVs. The contractual arrangement of the participation loan/notes is directly related to the performance of the portfolios purchased in the SPVs.

■ **Portfolio purchases**

Portfolio purchases are the investments for the period in secured (with collateral) and unsecured (without collateral) loan portfolios.

■ **Profit margin**

Profit margin consists of operating profit (EBIT) expressed as a percentage of total operating revenues.

■ **Return on equity (ROE)**

Return on equity is calculated based on rolling 12-months profit/(loss) attributable to parent company shareholders divided by the average equity attributable to parent company shareholders, with average equity calculated as a simple average based on opening and closing balances for the respective 12-month period.

■ **Revaluation**

Revaluation is the period's increase or decrease in the current value of the purchased loan portfolios attributable to changes in forecasts of future collection.

■ **Secured Loan to Value Ratio**

Net interest-bearing debt of secured facilities plus any vendor loans less cash and short-term deposits over Assets (portfolio, JV, loan receivables, REO and goodwill).

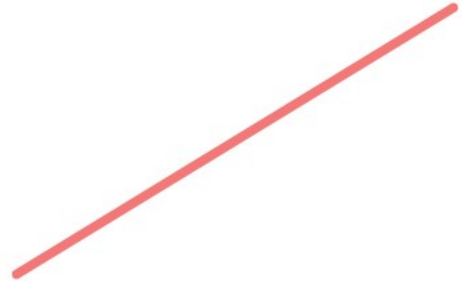
■ **Total Loan to Value (TLTV)**

Net debt adjusted for vendor loan, earn out and FX hedge MTM over Assets (portfolio, JV, loan receivables, REO and goodwill).



B2HOLDING®

B2HOLDING®



B2Holding ASA
Stortingsgaten 22 | P.O. Box 1726 Vik
N-0121 Oslo

www.b2holding.no | Tel: +47 22 83 39 50
E-mail: post@b2holding.no

